

	Faculty Authority or Decision Rights		
	None/Informal Consultation	Formal Consultation Faculty Committee	Formal School-wide Consultation
Activity	There is no, or very limited, faculty authority	There is a formal procedure for the faculty to present its judgment (vote by a faculty committee)	There is a formal procedure for the faculty to present its judgment (either vote or formal survey of the faculty)
General			
Fundraising	✓		
Alumni relations	✓		
School strategic planning		✓ (Faculty Council)	
Accreditation	✓		
Oversight for school resource allocation	✓ (Formal once per year faculty meeting)		
Establishment and evaluation of centers		✓ (Faculty Council or Advisory Committee appointed by Vice Dean for Centers)	
Design/review of nomination/election process for faculty committees		✓ (All faculty are invited to self-nominate for committees)	

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Programs			
Admissions and placement Faculty should be consulted on senior staff appointments related to student admissions or placement.	✓ (Undergrad and Masters)	✓ (PhD)	
Non-degree executive education	Executive Education will provide an annual update on its activities and seek new ideas/opportunities		
Oversight of degree programs		✓ (graduate/undergrad committees)	
Promoting teaching excellence (organize teaching workshops, fairs, etc.)		✓	
Program degree requirements - Major changes (e.g. changes to MBA core or undergrad core)			✓
Oversight of technology issues for teaching and research		✓ (technology committee)	
Establishment of new courses		✓ (grad/undergrad committee)	
Launch of new degree programs			✓
Oversight, funding and support for the doctoral program		✓ (PhD committee)	

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Research			
Oversight of research integrity/ethics		✓ (Research committee/IRB)	
Summer research support and promotion of research excellence		✓ (Research committee)	
Faculty issues			
Faculty tenure		✓ (P&T Committee)	
Reappointment, promotion and termination of clinical faculty		✓ (Clinical Promotion Committee)	
Faculty evaluation		✓ (APR Committee)	
Appointment of department chairs		✓ (ad-hoc department committees)	
Hiring of full-time faculty (TT and clinical) and part-time faculty		✓	